



Gender Pay Gap Report - 2019

Gender Pay Gap Report

We directly employ 76 people working within our recruitment branches as full time employees, and are very proud of the gender equality that is already being achieved within our business.

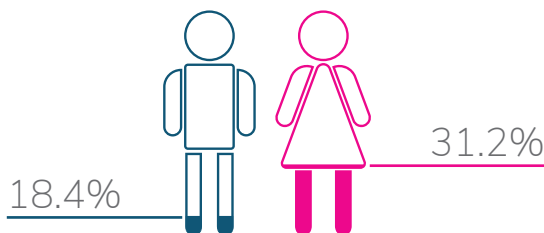
In addition we also employ over 2,200 PAYE weekly contractors and these individuals work across multiple technical and engineering contracts and sectors in a variety of different working arrangements.

The government's gender pay gap reporting provides NRL with an opportunity to assess how balanced we are overall as a business. From April 2017 all companies with more than 250 employees must report on their gender equality, and whilst NRL Limited's branch teams are relatively small, we must include temporary and contract PAYE workers which we engage for our clients, taking us over the reporting threshold.

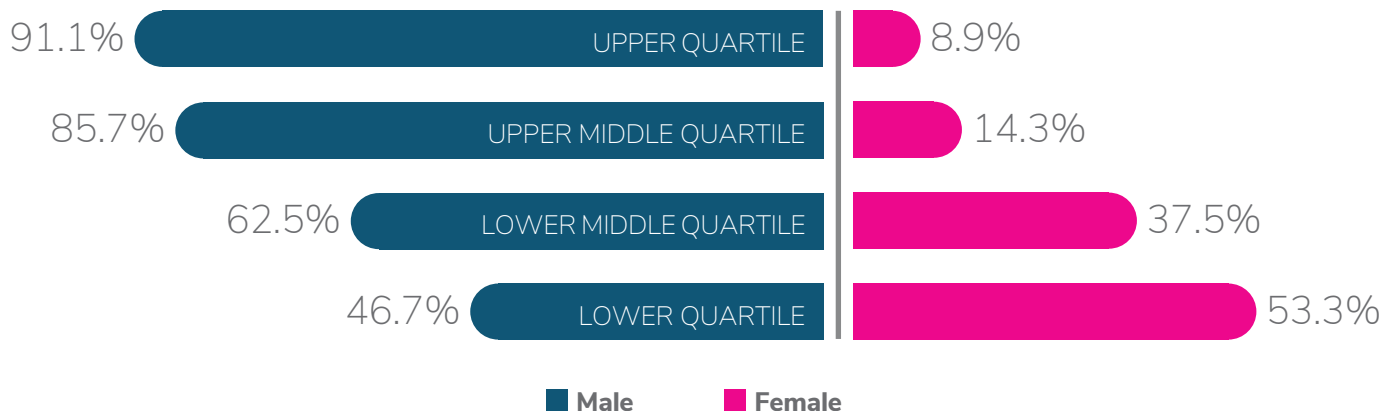
Our gender pay gap as a business



Proportion of male and female employees who received a bonus



Proportion of male and female employees in each quartile



NRL is proud to operate within the technical and engineering sectors that provide the backbone to our country's infrastructure and development. Supporting these key industry sectors however provides a certain number of challenges in delivering gender equality.

The media continues to report skills shortages for engineering roles in operations such as nuclear new build, with the key issues identified as a lack of experience to work at senior levels and a traditionally male orientated environment that for decades was inaccessible for women.

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We are committed to encouraging people from all walks of life to take up careers in our technical industries; however there is no short-term solution to fix these legacy issues. To ensure we deliver our recruitment services with complete integrity, this drive for equality is also evident across our branches - providing the same opportunities for women and men to progress within our business.

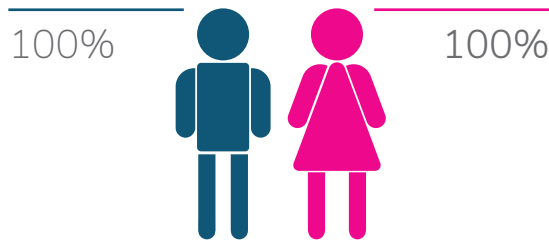
Therefore to fully evaluate our gender pay figures, we must assess any difference both within our own workforce, and the temporary workers we provide to our clients.

Examining our branch colleagues

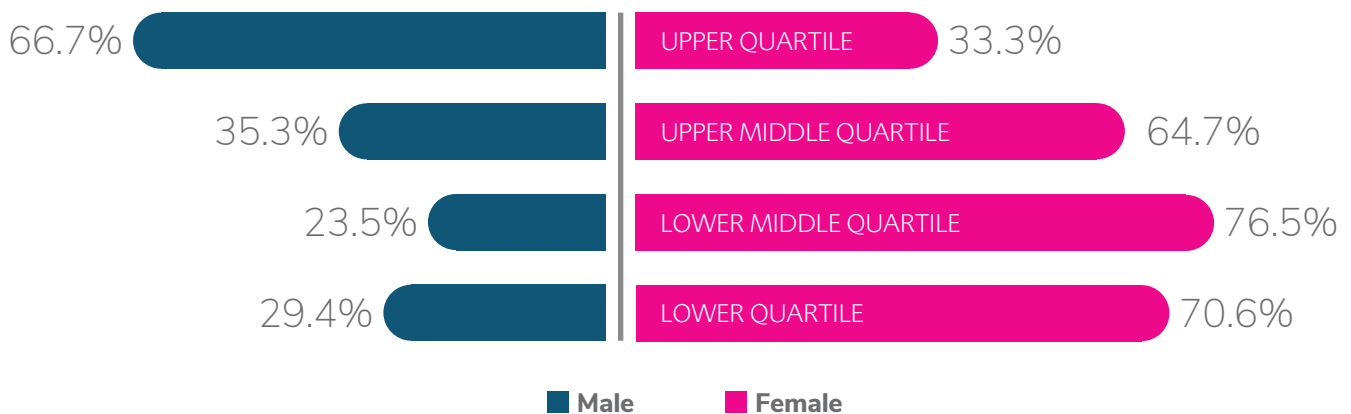
Looking at our branch colleagues, those directly employed by NRL to support our recruitment services, we can see our business culture continues to reward us with a strong balance of equality and opportunities for each and every employee regardless of gender.



Proportion of male and female employees who received a bonus



Proportion of male and female employees in each quartile



Ben Humpage, Chief Financial Officer:

"Our business is proud to provide our colleagues with equal pay based on experience not gender. As a family-owned business built on strong values, we operate with the utmost integrity and openness; which includes providing opportunities to everyone irrespective of gender, age or ethnicity. These business values and continued commitment to our people we call nurturing success."

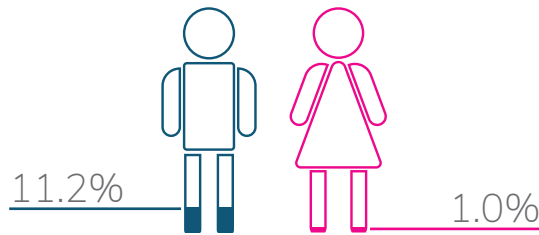
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Analysing our contractor community

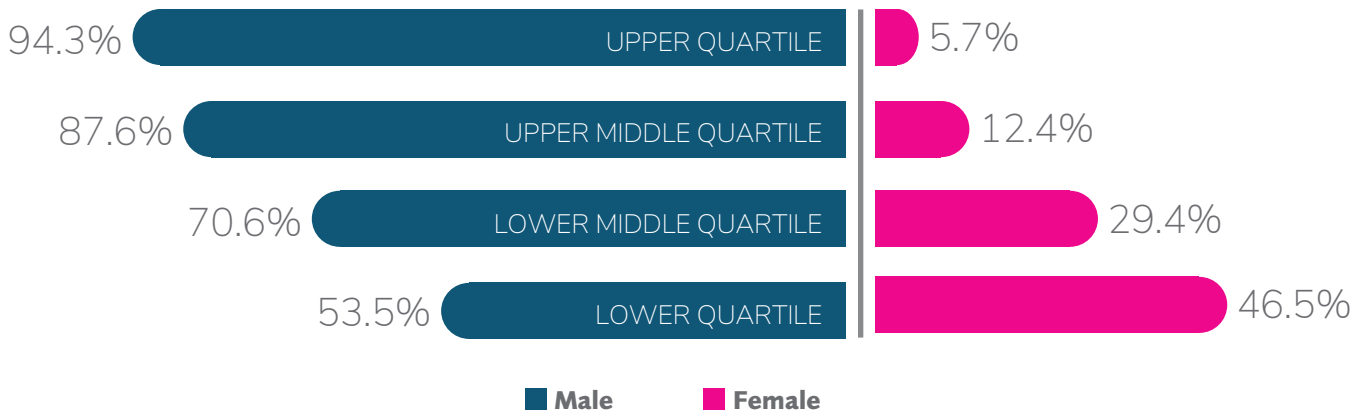
By similar comparison we can evaluate the PAYE contractor workforce we supply to our clients and see how we compare with industry averages.

OUR CONTRACTORS	 Hourly Pay	Mean: 40.5%	 Bonus Pay	Mean: 78.2%
		Median: 29.1%		Median: 54.2%

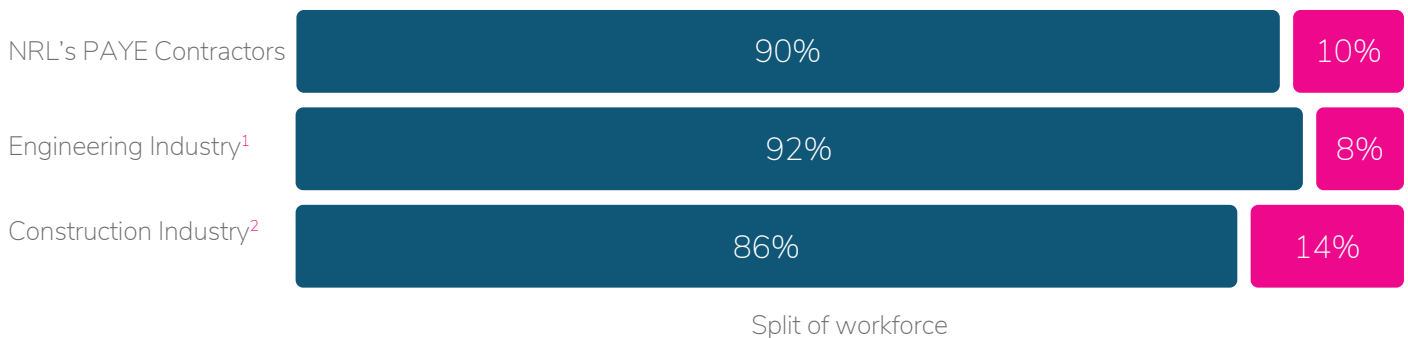
Proportion of male and female employees who received a bonus



Proportion of male and female employees in each quartile



How do we compare within the industry?



¹ <https://www.ecitb.org.uk/About-Us/Media-Centre/News/engineering-today-the-supply-and-demand-for-engineers-in-the-uk>

² <https://researchbriefings.files.parliament.uk/documents/SN06838/SN06838.pdf>

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David Redmayne, Chief Executive Officer:

"Our recruitment operations continue to drive for equality each year. Our candidate screening processes provide a fair and equal approach to recruiting temporary workers for our clients, because as a business we understand the overwhelming benefits of a balanced workforce.

Enticing a larger proportion of women into technical and engineering roles continues to be a challenge, with only 10% of our contractors workforce composed of females due to the lack of highly skilled female workers readily available at a senior level. It is encouraging however to see continued effort to engage females at the crucial primary and secondary education levels, to help future proof for equality."

Our commitment to achieve a healthy balance

Our commitment continues to build on and develop these core activities to improve our operations.

Within our recruitment branches

- Continuing to deliver behaviours and processes that reflect our business values of integrity and accountability.
- Ensure our learning and development programme continues to support anyone in our business with the opportunity to develop and progress.

Within our contractor community

- Strengthening our engagement with key industry initiatives that drive diversity within the industrial sectors we operate.
- Incorporating the gender equality message into our recruitment campaigns to help entice more women into technical roles.